Success Always Matters

Q1 FY2027 Investors' Briefing

SAM Engineering & Equipment (M) Berhad

28th AUGUST 2026

Safe Harbour

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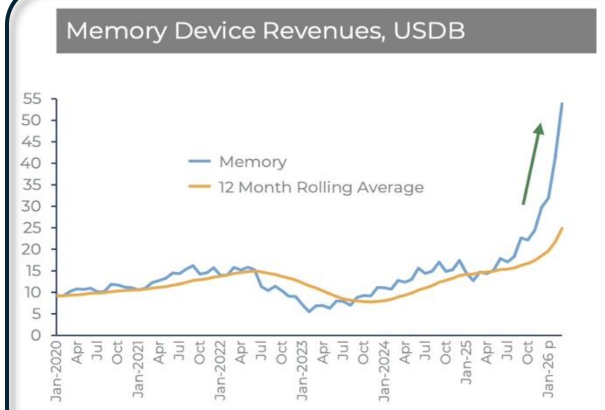
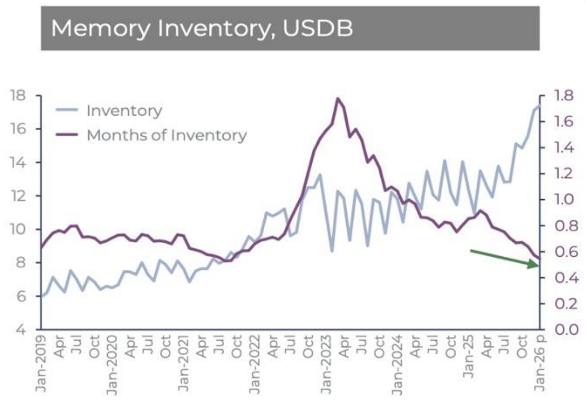
AGENDA

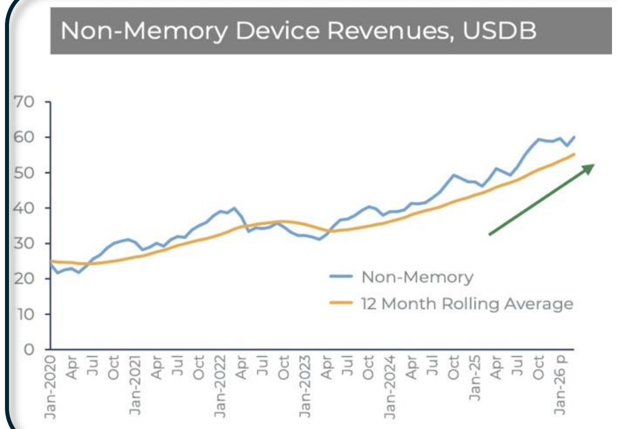
1. Business Outlook
2. Operations Update
3. Q1 FY2027 Financial
4. Q&A

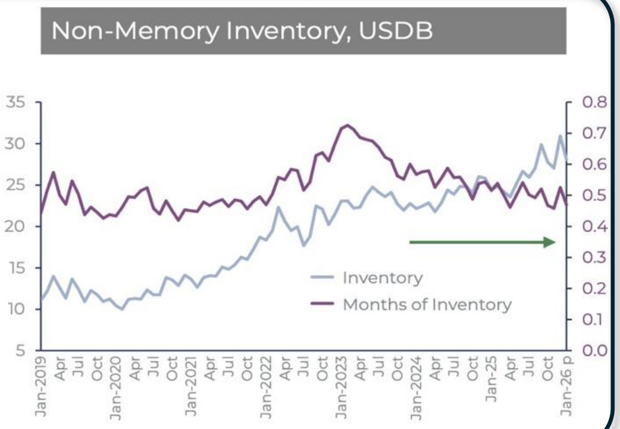
1. Business Outlook

Semiconductor Market Perspective









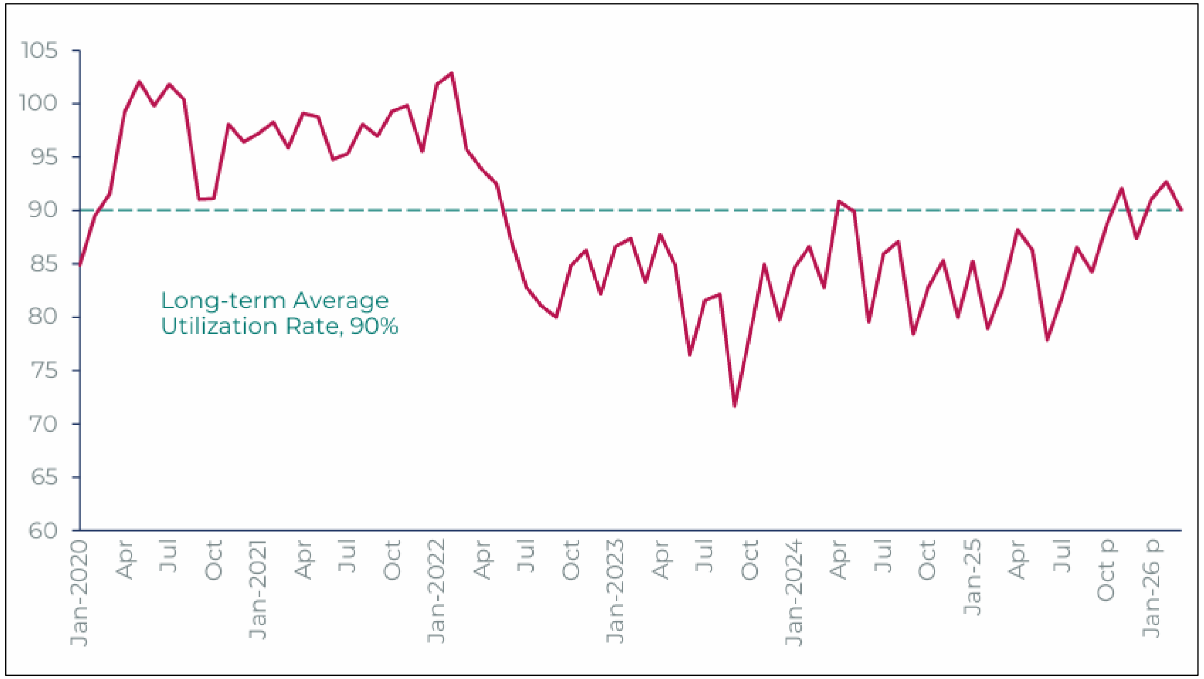
TAKE AWAY from DEVICE REVENUES and INVENTORY trend

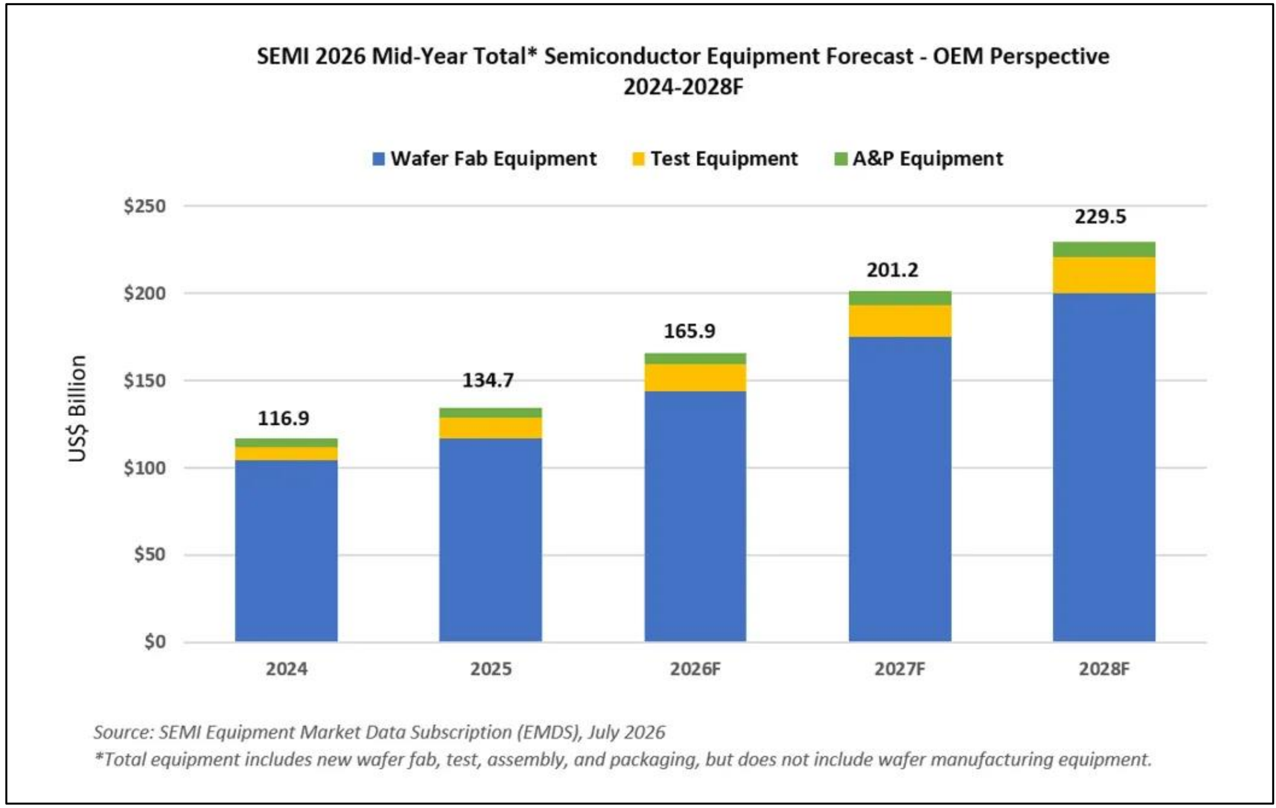
	MEMORY	NON-MEMORY
REVENUE DRIVER	**Price spike since Q3 2025**	**AI ASIC / GPU mix shift since Q1 2023**
INVENTORY STATUS	**<0.6 months**	**~0.5 months**
CAPEX TREND	**Aggressive build-out underway**	**Continuous ramp through 2031**
CYCLE RISK	**Oversupply in 2H 2029**	**Capex peak likely in 2029**

Source : Yole July'26

Semiconductor Equipment Market Outlook

Wafer Fab Equipment Utilization Rates, %





Source : Yole July'26

Source : SEMI July'26

Equipment utilization rates are approaching the long-term average utilization rate of 90%. Historically, Wafer Fab Equipment sales surge when utilization rates are growing and passing through the 85% level.

Global sales of total semiconductor manufacturing equipment by original equipment manufacturers (OEMs) are forecast to reach a record high of $165.9 billion in 2026, increasing 23.2%

Aerospace Long-Term Market Outlook

20-year aircraft demand remains resilient through 2045

Single-aisle demand

Widebody demand

Regional Jet

~43,000 new aircraft required

Airbus 42,060 | Boeing ~43,600

~80% single-aisle share

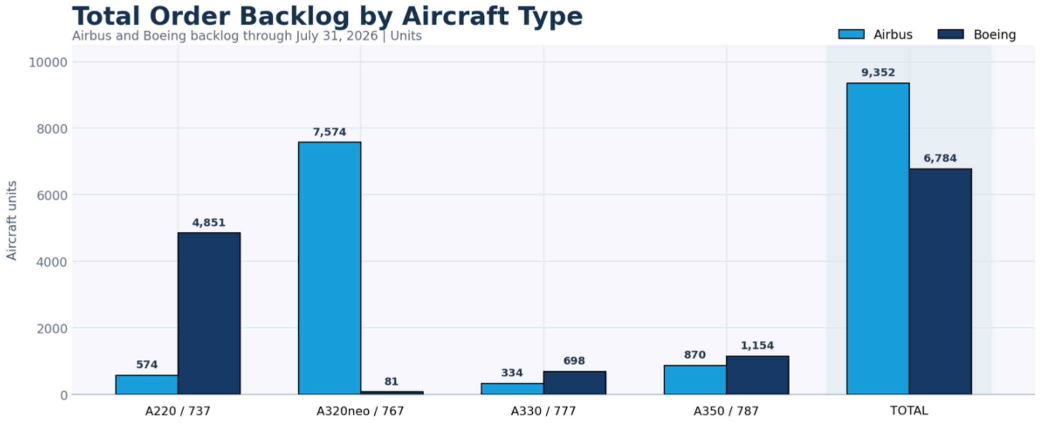
backbone of global fleet growth

~50% fleet renewal

older jets replaced by efficient aircraft

>50,000 global fleet by 2045

nearly double today's fleet



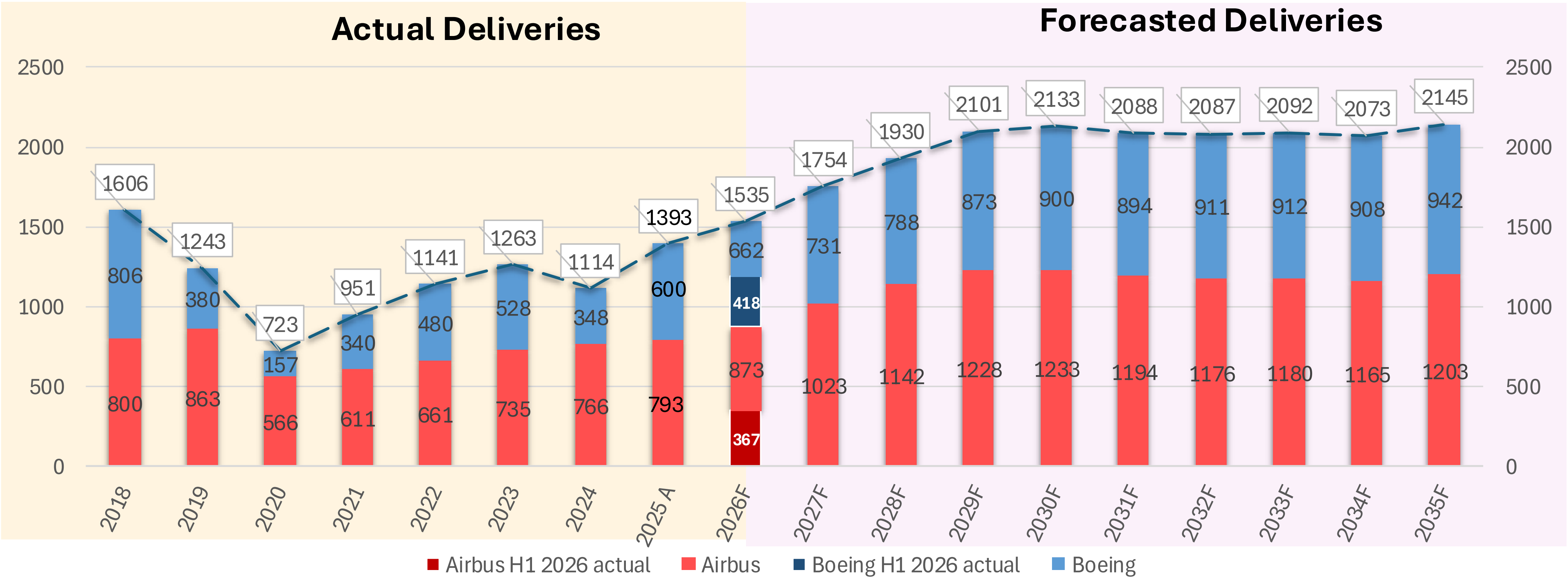
What is driving 20-year demand

- **01 Asia-Pacific leads growth** — China and India among the fastest-growing markets
- **02 Traffic nearly doubles** — Rising middle class and new city-pairs support demand
- **03 Efficiency accelerates renewal** — New-generation fleets lower fuel burn and emissions

Sources: Airbus Global Market Forecast 2026-2045; Boeing Commercial Market Outlook 2026

Aerospace Market Outlook

Airbus and Boeing Aircraft Deliveries and Forecast



Sources: Airbus and Boeing Jul'25 (actual), Forecast International Jul'26 (forecasted)

- First 7 months delivery 785 aircraft – behind 2026 delivery plan
- Supply-chain bottlenecks still affecting delivery schedules in 2026
- Long-term production stabilises around 2,100+ aircraft annually

SAMEE Business Outlook

Received a stronger order book for the Equipment business, driven by strong demand from semiconductor front-end and hard disk drive customers

The weakening of the US Dollar impacted FY2026 financial performance, and FY2027 performance will be impacted if the US Dollar stays at the current weakened level. Negotiations are in progress with customers on price adjustments

Industry strong order backlog and no impact on our aerospace customers' demand due to the Middle East conflicts.

The transfer of the Singapore aerospace casing business to Thailand is planned for completion by FY2028.

Work in progress to mitigate cost escalation challenges such as freight, consumables, materials (non-customer pass-through) and utilities, and price negotiations with customers

2. Operations Update

SAM Thailand Update (Rojana and Ban Bueng)

Rojana, Ayutthaya

- **RJ 1**: Non-Cleanroom Assembly
- **RJ 2**: Sheetmetal Fabrication

Ban Bueng, Chonburi

- **BB 1**: Machining + Cleanroom Assembly
- **BB 2**: Machining + Special Process
- **BB 3**: Machining

Mass Production (green) | Industrialization Phase (yellow)

SAM Thailand Update – Ban Bueng 2 (BB2)

SAM Thailand BB2 is currently in production mode.

Relocation of Casing Business to Thailand

Singapore

Jurong
(Relocated)

Tuas

Thailand

BB3 Factory ready
Dec 2025

Machines Installation & Transfer
2026 to 2027

Product Qualification
2026 to 2027

Volume Production
2028

Completed

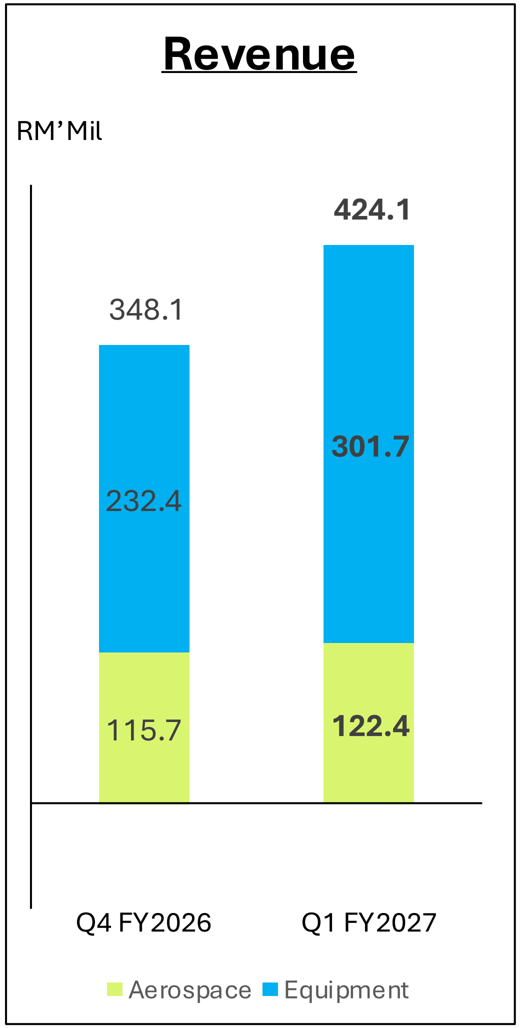
On-going

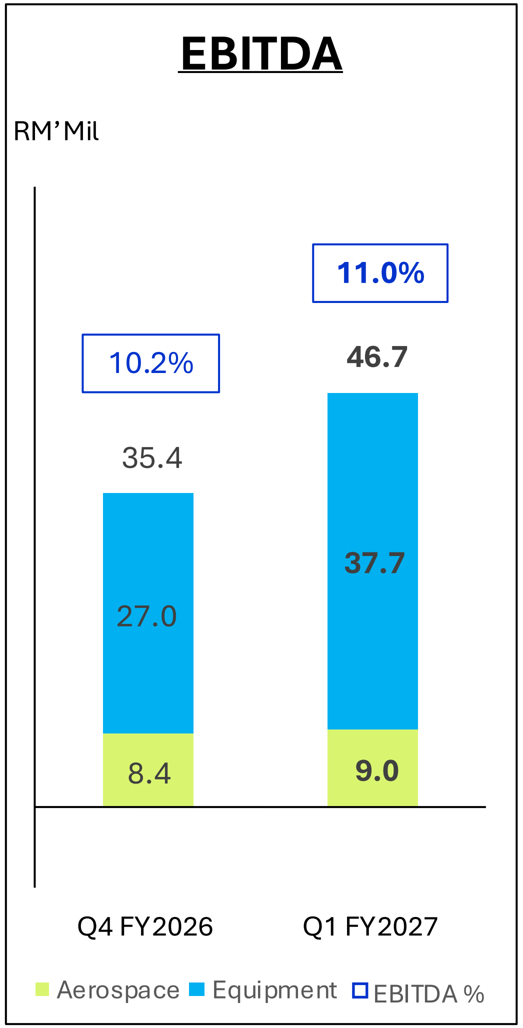
SAM Malaysia: New Class 100 & Class 1K Cleanroom

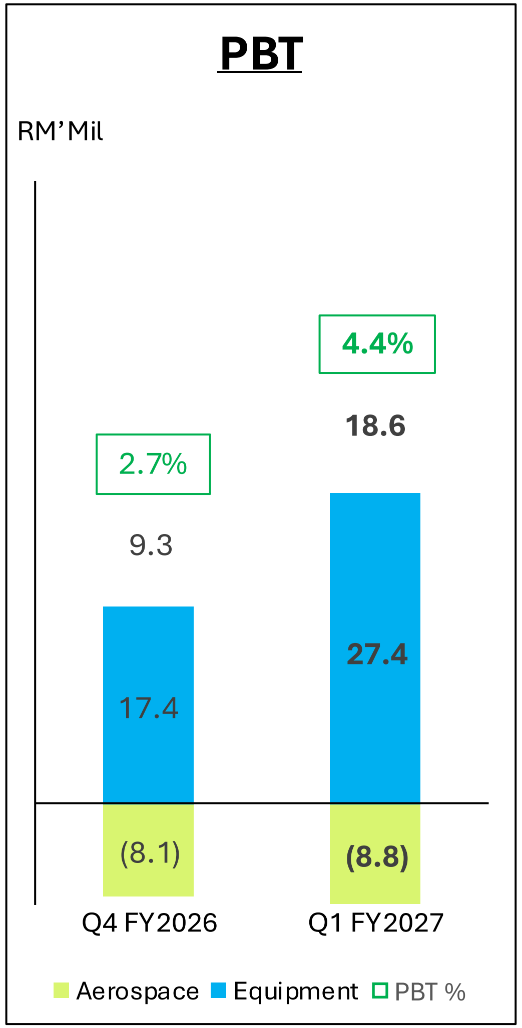
- Expansion of ISO Class 100 (ISO 5) and Class 1K (ISO 6) cleanroom capacity at SAM Malaysia to support growing precision assembly demand
- Class 100 cleanroom is dedicated to ultra-clean critical assembly and test operations for semiconductor front-end customers
- Class 1K cleanroom is for sub-assembly, front end equipment assembly and test operations.

3. Q1 FY2027 Financial

Q1 FY2027 VS Q4 FY2026







Group

- Revenue and PBT increased by RM76.0mil and RM9.3mil respectively.

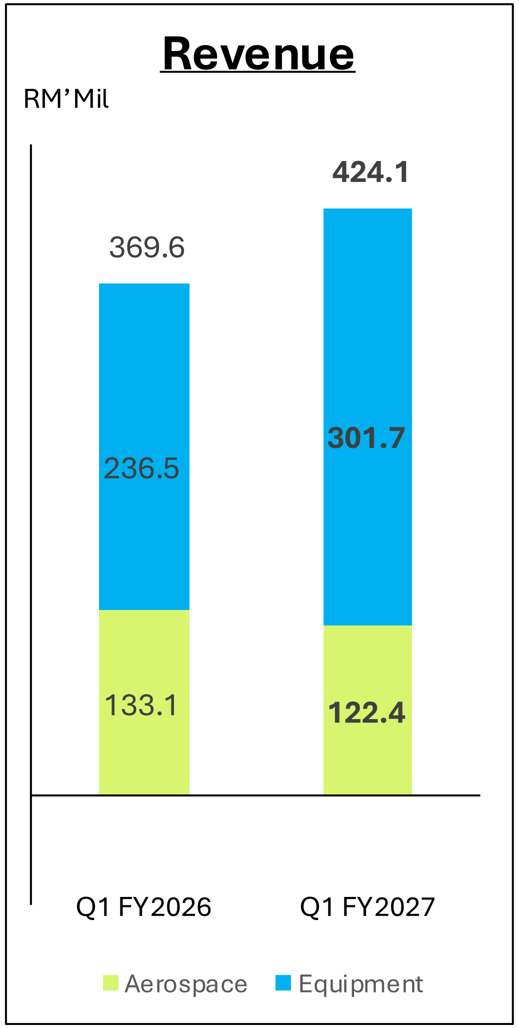
Equipment

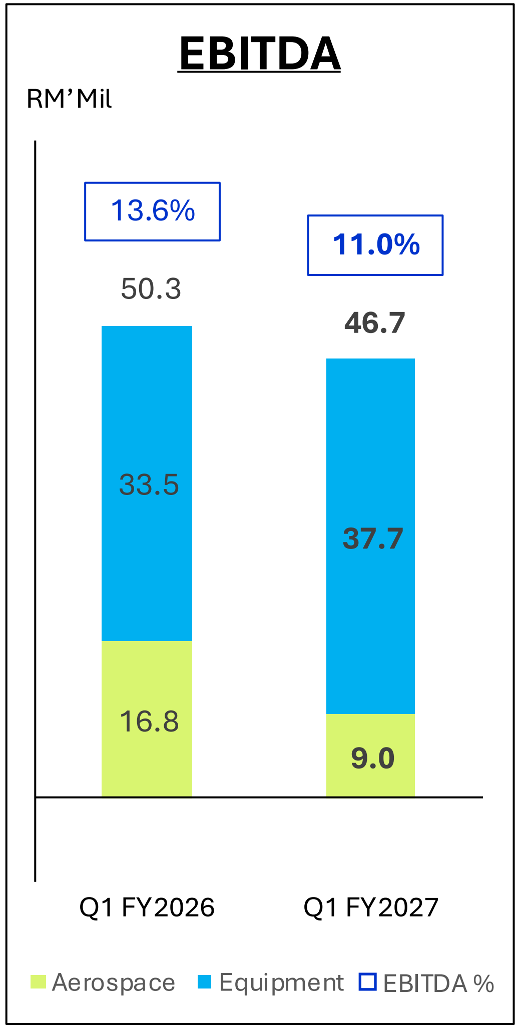
- Revenue increased by RM69.3mil – stronger demand from data storage and semiconductor customers, supported by the ongoing industry upcycle.
- PBT increased by RM10.0mil – higher sales.

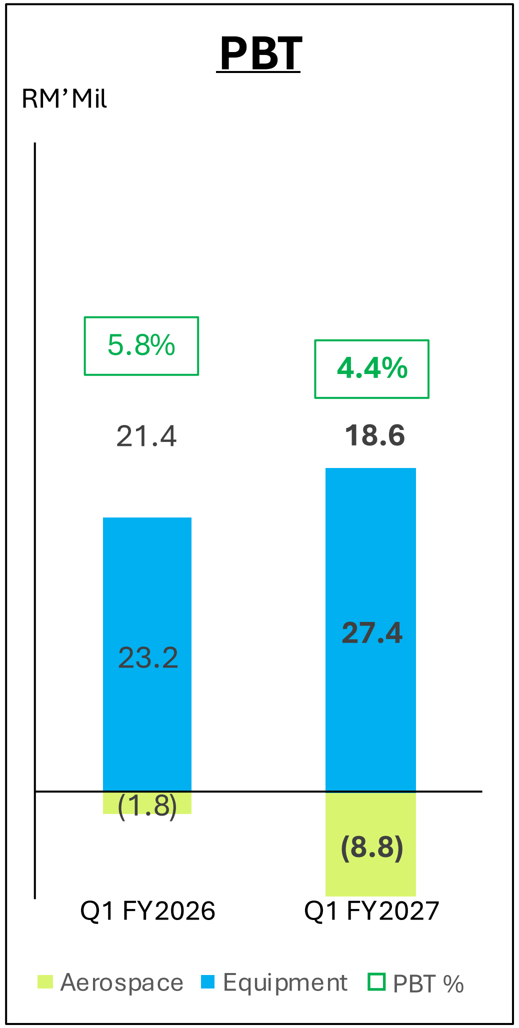
Aerospace

- Revenue increased by RM6.7mil – higher production output of casing and structure products.
- Loss increased by RM0.7mil – start-up costs incurred in Thailand, transitional costs associated with the relocation of casing operations from Singapore to Thailand, and escalating operating costs.

Q1 FY2027 VS Q1 FY2026







Group

- Revenue increased by RM54.5mil while PBT decreased by RM2.8mil.

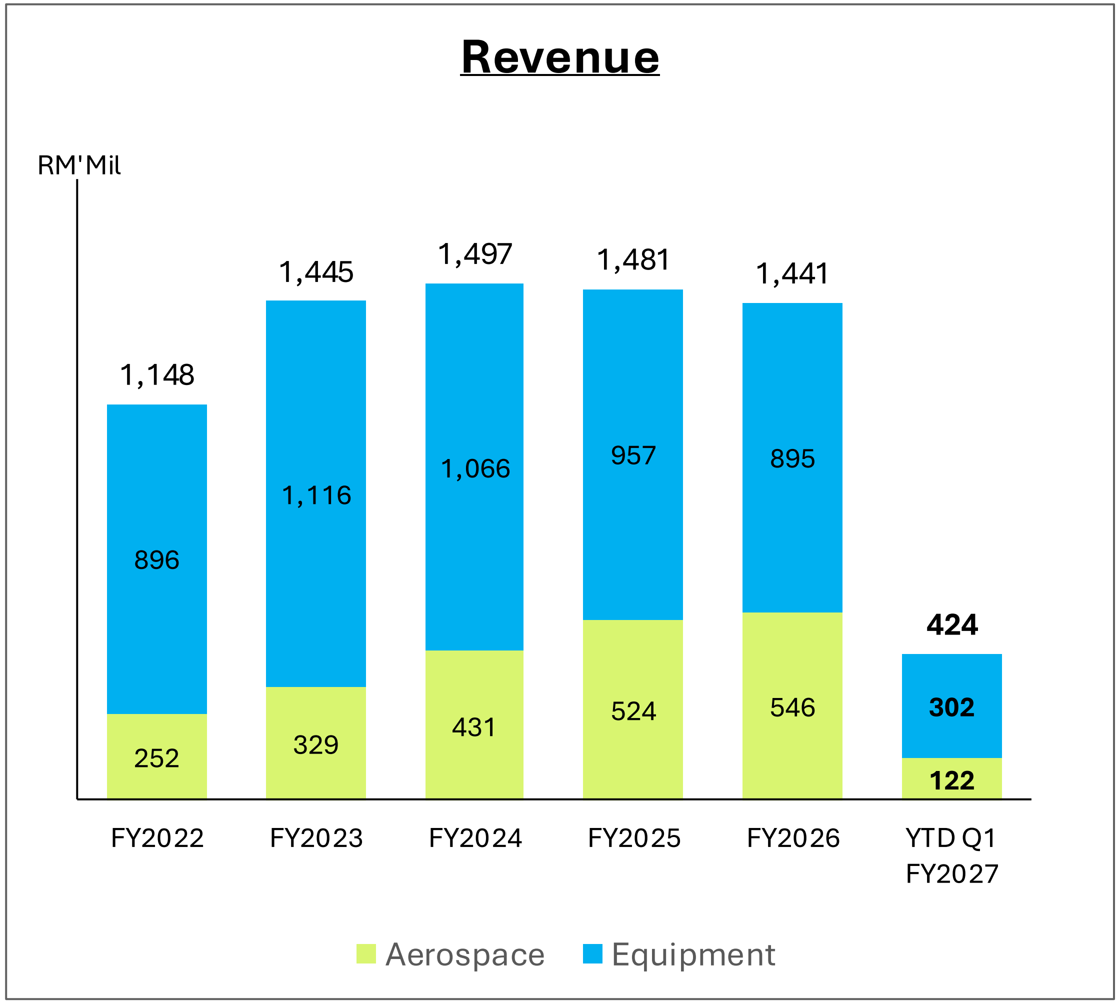
Equipment

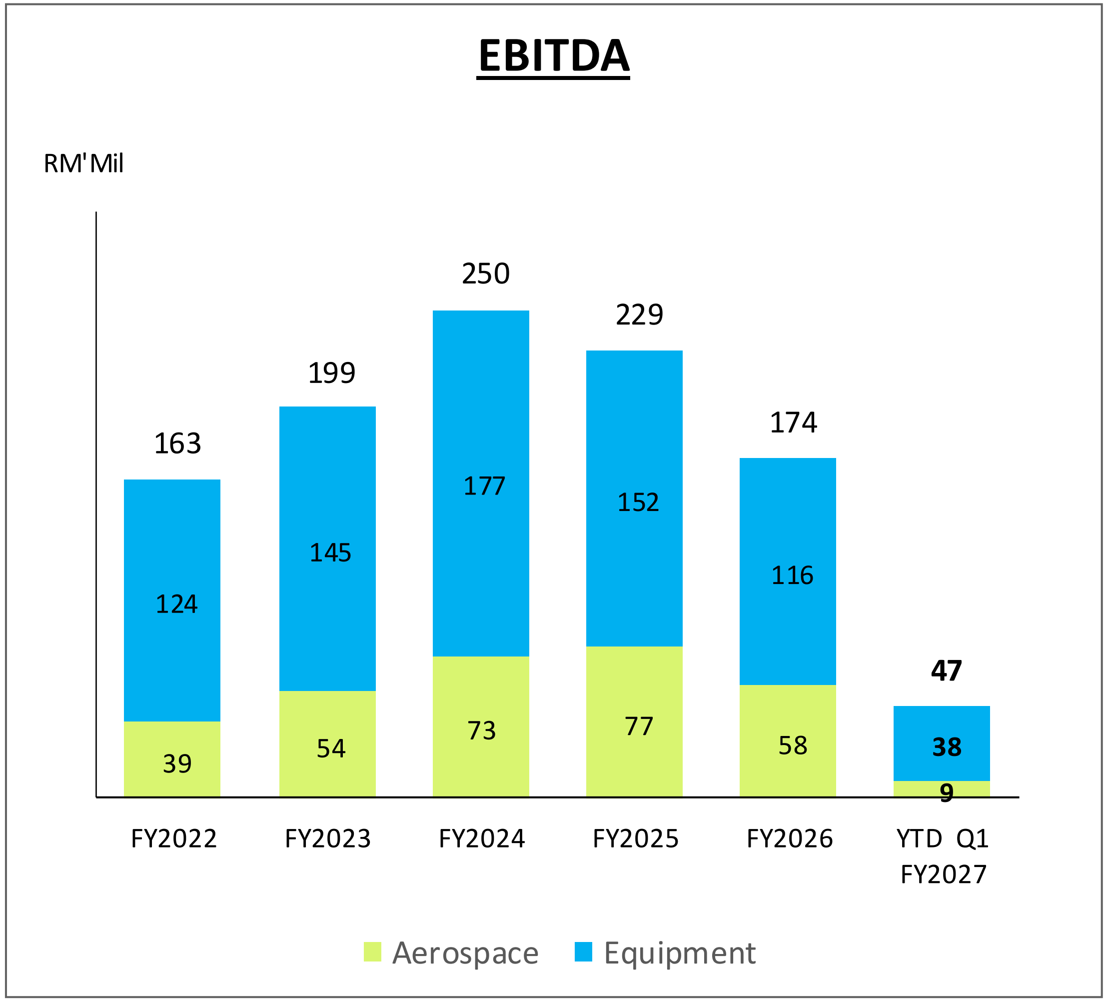
- Revenue increased by RM65.2mil – stronger demand from data storage and semiconductor customers, partially offset by unfavourable foreign exchange translation (weakening of the US Dollar).
- PBT increased by RM4.2mil – higher sales, partially offset by unfavarouble foreign exchange impact (weakening of the US Dollar).

Aerospace

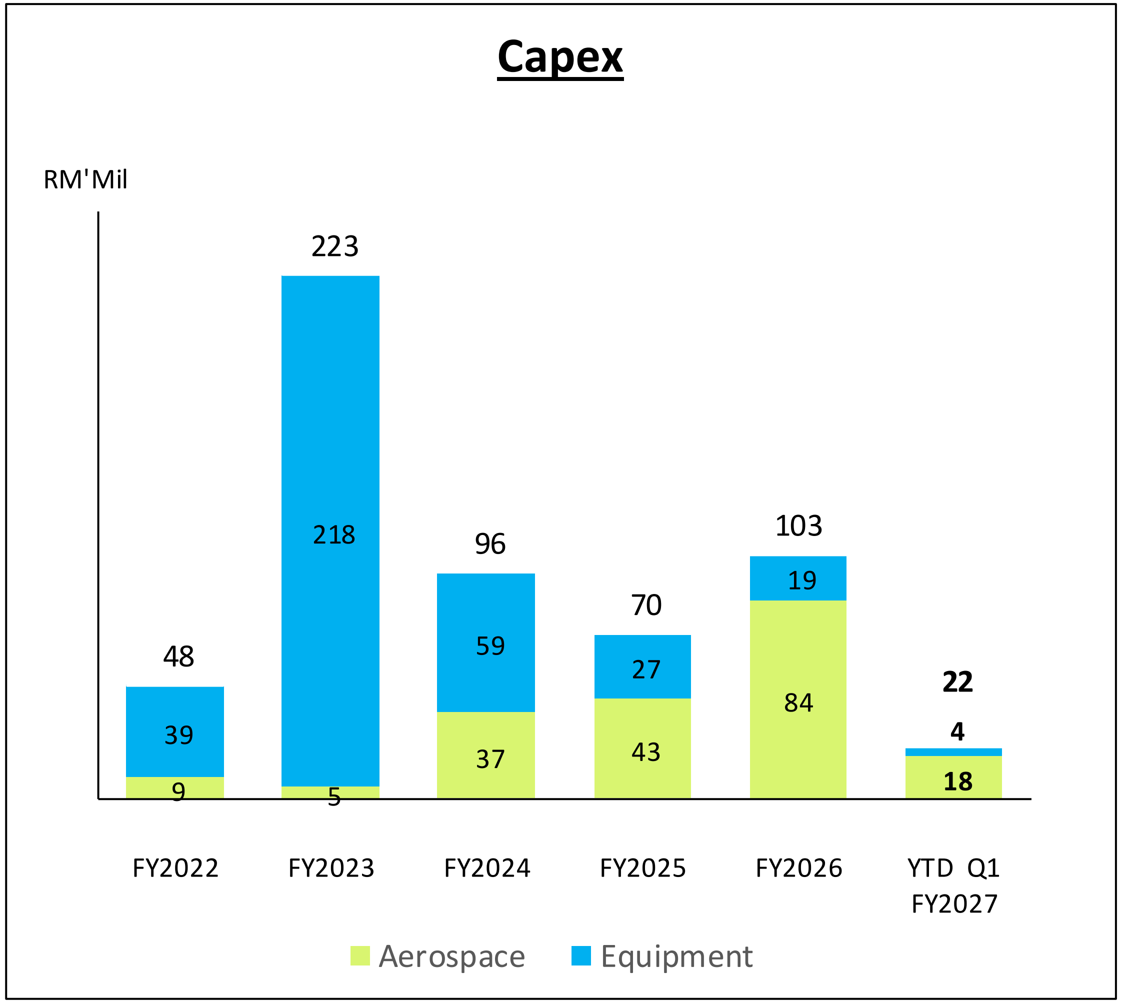
- Revenue decreased by RM10.7mil – reduced sales of casing products, partially offset by unfavourable foreign exchange translation (weakening of the US Dollar).
- Loss increased by RM7.0mil – lower sales, start-up costs incurred in Thailand, transitional costs associated with the relocation of casing operations from Singapore to Thailand, unfavourable foreign exchange movements (weakening of the US Dollar) and escalating operating costs.

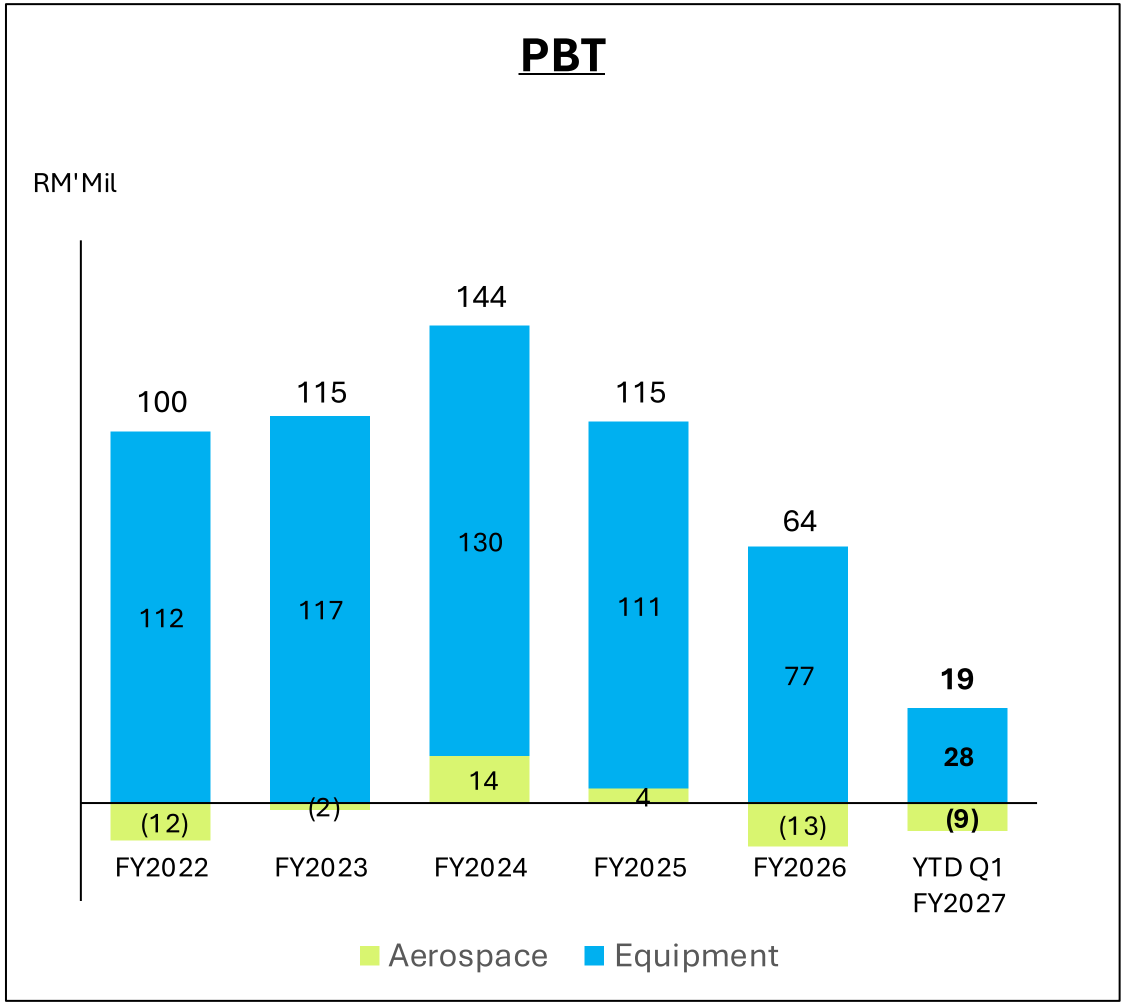
Revenue & EBITDA



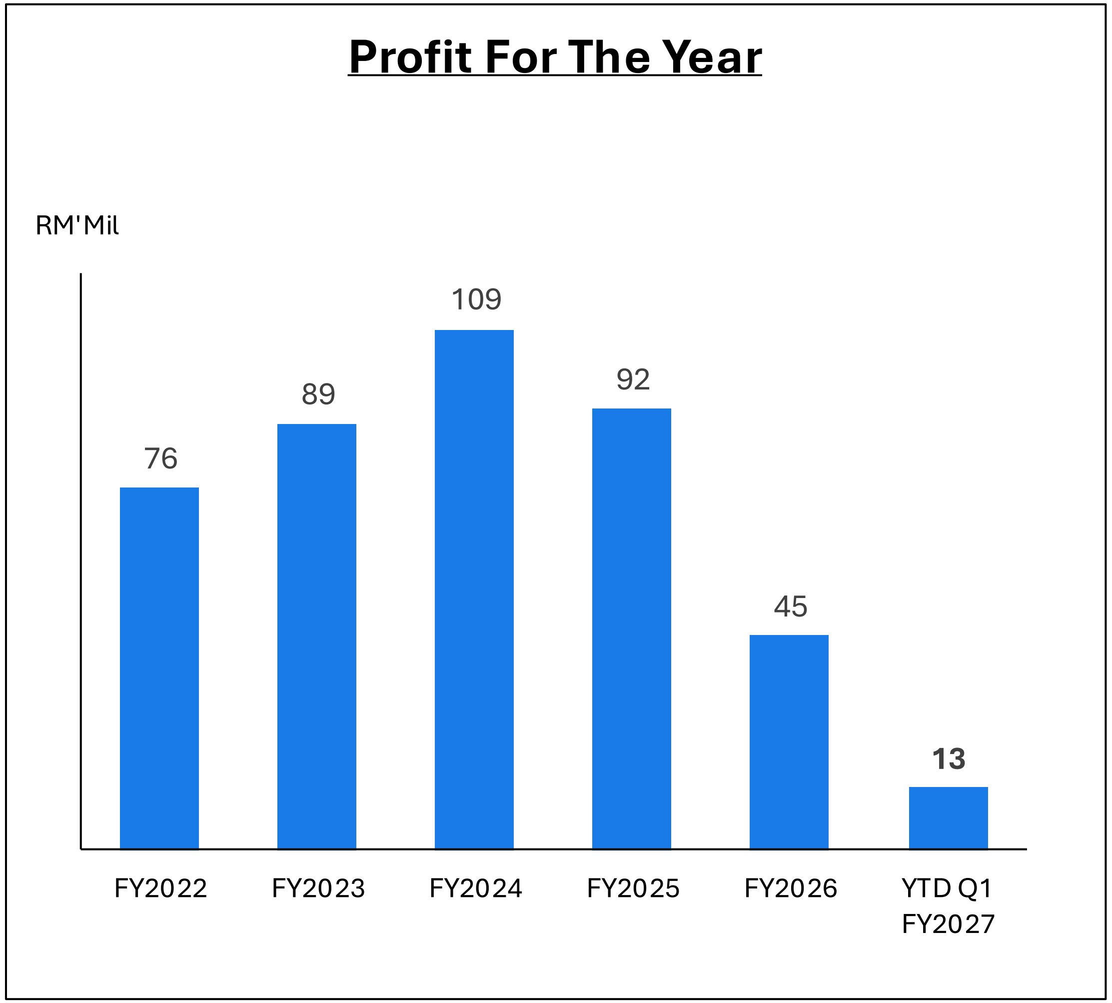


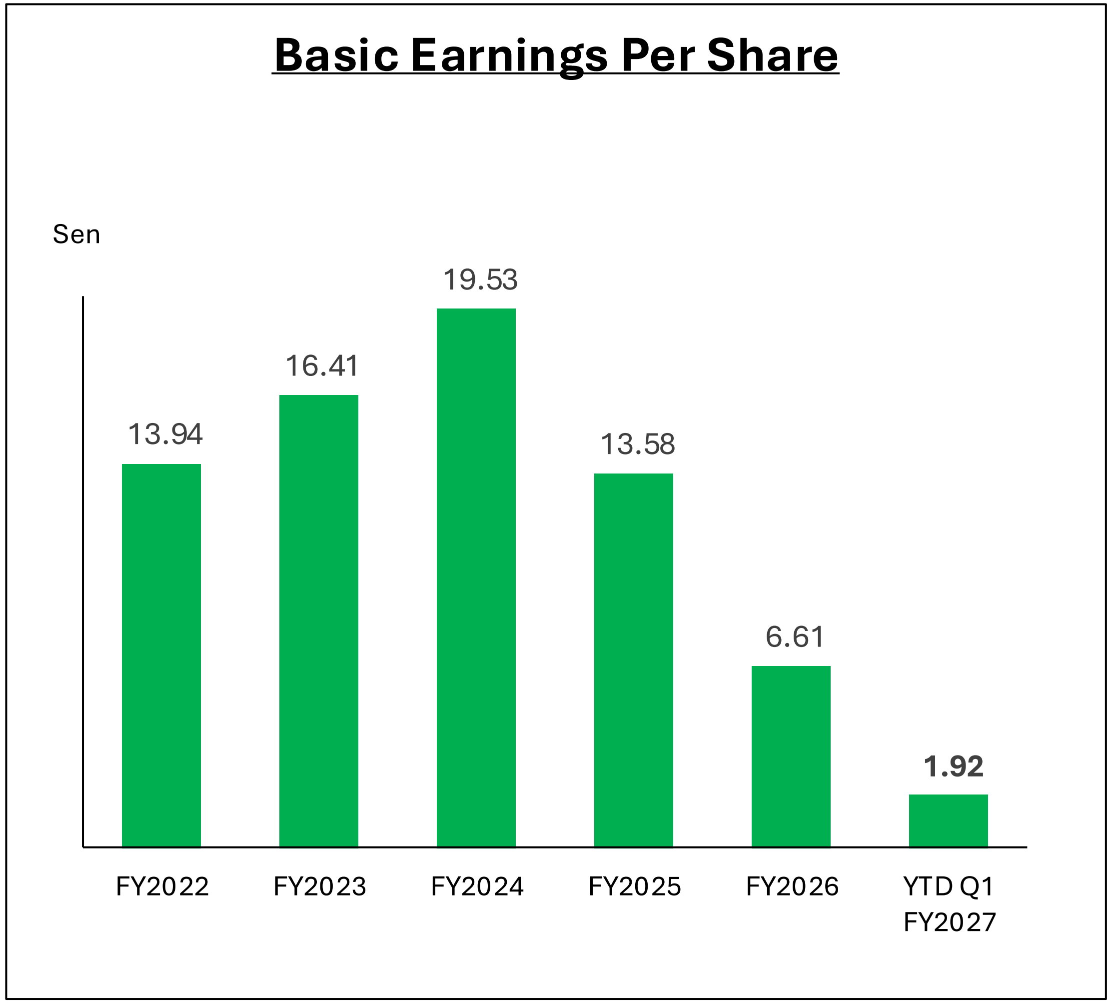
Capex & PBT


Capex
RM'Mil
223
218
96
59
37
70
27
43
103
19
84
48
39
9
5
22
4
18
FY2022
FY2023
FY2024
FY2025
FY2026
YTD Q1 FY2027
Aerospace
Equipment

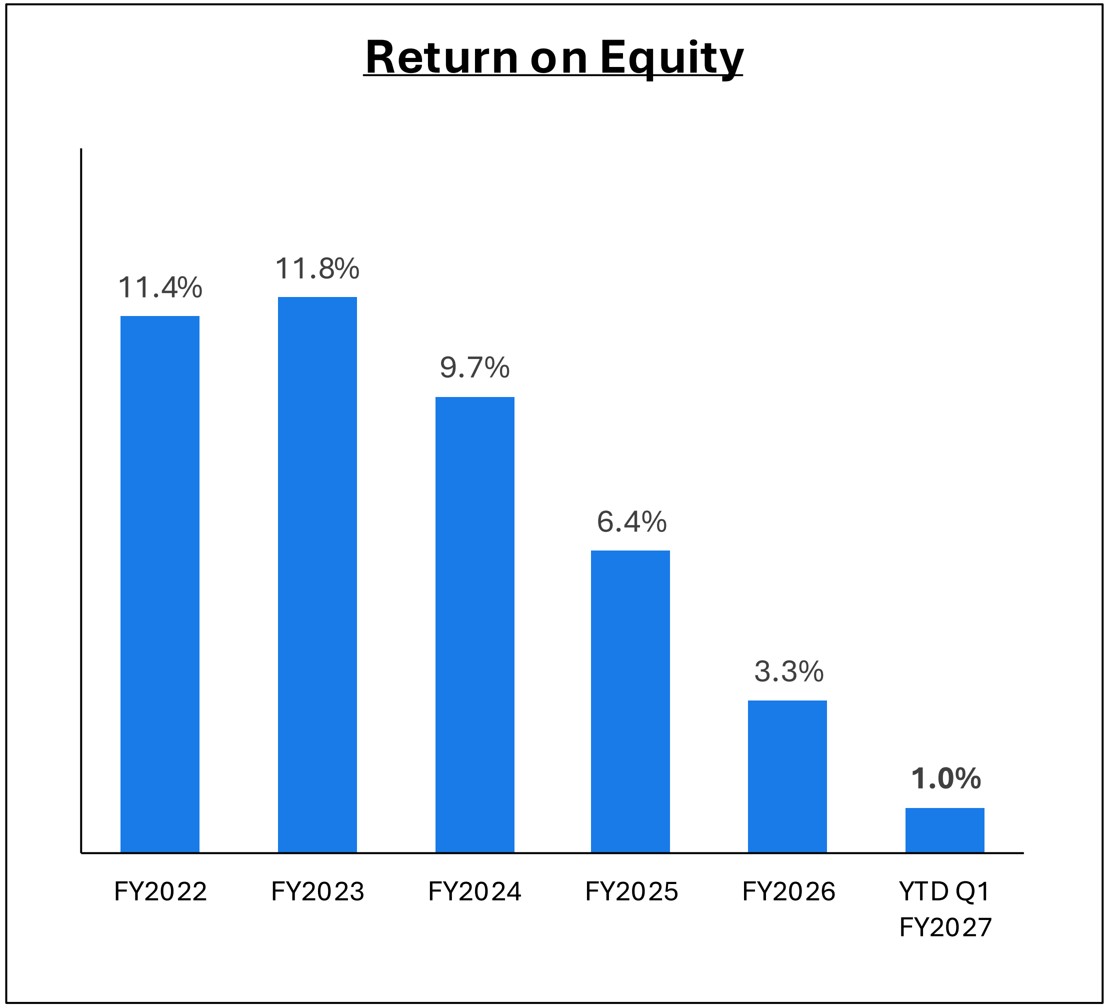

PBT
RM'Mil
100
112
(12)
115
117
(2)
144
130
14
115
111
4
64
77
(13)
19
28
(9)
FY2022
FY2023
FY2024
FY2025
FY2026
YTD Q1 FY2027
Aerospace
Equipment

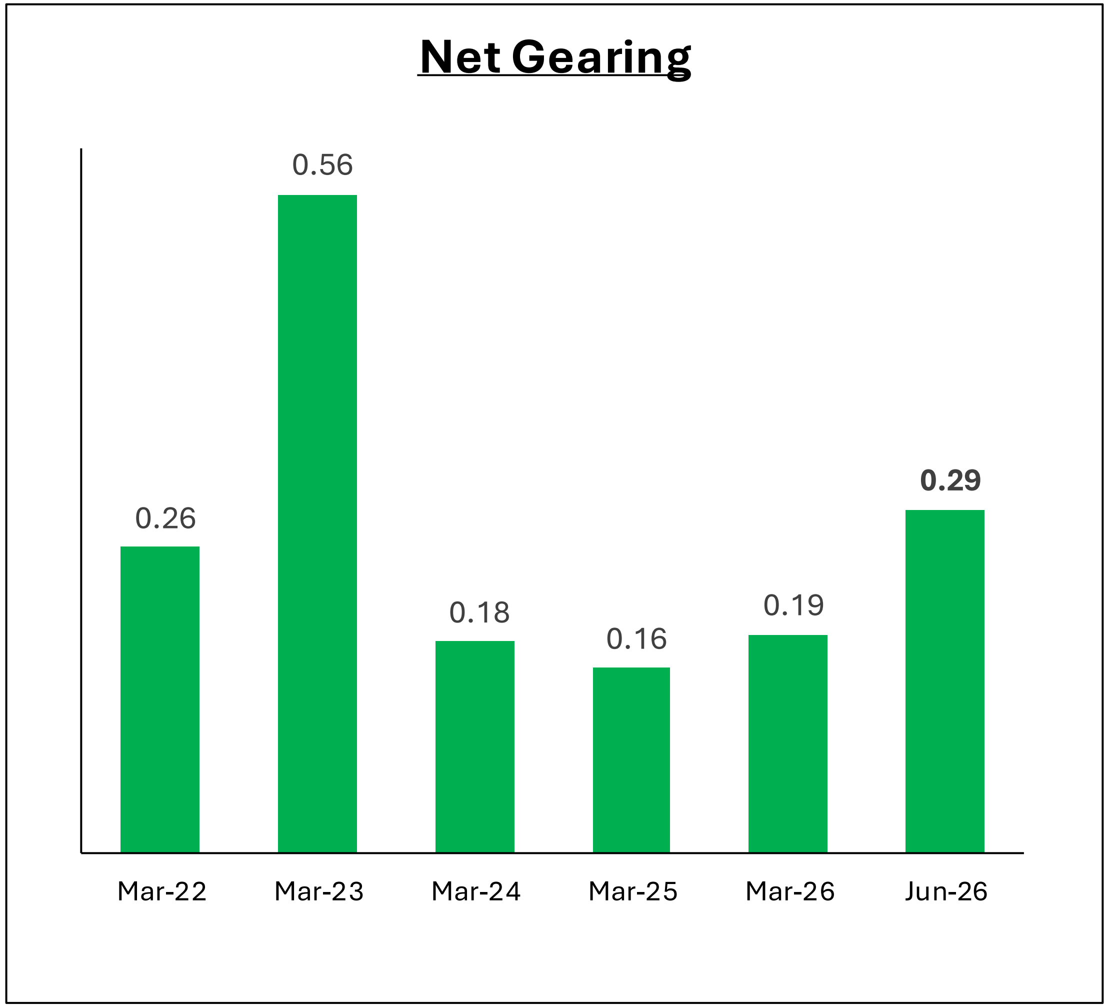
Profit for the Year & Basic Earnings Per Share





Return On Equity & Net Gearing





Q&A

Thank You

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